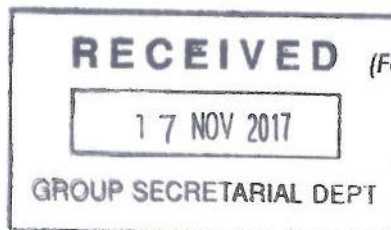




MINORITY SHAREHOLDER WATCHDOG GROUP
Shareholder Activism and Protection of Minority Interest

17 November 2017

The Board of Directors
Sime Darby Berhad
 19th Floor, Wisma Sime Darby
 Jalan Raja Laut
 50350 Kuala Lumpur



BY FAX/HAND

(Fax No.: 603-27190044)

Attention: Puan Norzilah Megawati Abdul Rahman
Company Secretary

Re: Extraordinary General Meeting (EGM) of Sime Darby Berhad ("SDB" or "the Company") on 20 November 2017 at 11.30 a.m

In the interest of minority shareholders and all other stakeholders of the Company, we would like to raise the following issues at the Extraordinary General Meeting of Sime Darby Berhad:-

Strategic/Financial matters

1. The final listing reference price of SD Plantation ("SDPL") and SD Property (SDP) are based on the percentage applied to the closing price of Sime Darby Shares on the last day of cum entitlement trading. The implied PER of SDPL based on the percentage allocation range and the closing price of Sime Darby shares would give rise to an implied PER of between 27.9 times and 31.6 times for SDPL.

Could the Board comment on the implied PER of SDPL in relation to its growth prospect and sustainability of the growth as a standalone entity after the Proposed Listing?

2. One of the risks relating to SD Plantation ("SDPL") shares and SD Property ("SDP") shares is that the dividend payments are not guaranteed after the pure-play exercise.
 - (a) Moving forward, would SDPL and SDP expected to establish a formal dividend policy which is comparable with the current dividend policy of Sime Darby Bhd?
 - (b) What are the major capital expenditures expected to be incurred by SDPL and SDP in the next three years?
3. Under the Master Service Agreements between Sime Darby Global Services Centre Sdn Bhd ("SDGSC"), SDPL and SDP, SDGSC would continue to provide certain centralised operational support and functional services, which include book keeping services, procurement services, corporate purchasing card services as well as information technology services to SDPL and SDP after the pure-play exercise.
 - (a) To what extent would SDPL and SDP have control over the services provided by SDGSC?

BADAN PENGAWAS PEMEGANG SAHAM MINORITI BERHAD

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- (b) The estimated transaction value for the FYE 30 June 2018 for SDPL and SDP are 33% and 79% respectively, which is higher than the actual transaction value for FYE 30 June 2017.

What are the reasons for the substantial increase?

- (c) We noted that "procurement services" was one of the services under the Master Service Agreements.

Could the board share the scope of the procurement services included in the agreement?

- 4. What would be the estimated cost for the Pure-Play Exercise and how would the cost be allocated to the SDPL, SDP and Sime Darby?

We would appreciate if the Board could present the points raised by us and the related answers for the shareholders present at the forthcoming AGM. At the same time, we await a written reply as soon as possible for our record and posting into our website for the benefit of all stakeholders.

Thank you.

Yours sincerely,



LYA RAHMAN
General Manager

LR/LH/2017