

FY2022 Results Announcement

Analyst Briefing: Q2 FY2022 for period ended 31 December 2021 16 February 2022





Sime Darby Berhad Group Results



Core Profit: Quarter ended 31 December 2021

In RM Million	Q2 FY2022	Q2 FY2021	YoY %
Reported PBIT	503	843	(40.3)
Adjustments			
• Fair value loss on financial assets (MES)	-	1	
Loss on disposal of Jining ports	-	2	
Gain on disposal of Tesco	-	(294)	
• Reversal of impairment of equity interest in E&O	-	(12)	
Net forex loss on settlement of net investment	-	8	
Core PBIT	503	548	(8.2)
Net finance costs	(22)	(19)	
Taxation	(106)	(133) ¹	
Non controlling interests	(30)	(35)	
Core Net Profit	345	361	(4.4)

<u>Adjustments:</u>

1. Tax adjustments: Disposal of Tesco (RM22m), Disposal of Jining ports (RM1m)

Sime Darby

Reported Profit: Quarter ended 31 December 2021

In RM Million	Q2 FY2022	Q2 FY2021	YoY %
Revenue	10,536	11,243	(6.3)
PBIT	503	843	(40.3)
Finance income	11	9	
Finance costs	(33)	(28)	
Profit before tax	481	824	(41.6)
Taxation	(106)	(156)	
Profit after tax	375	668	(43.9)
Non-controlling interests	(30)	(35)	
Net profit attributable to owners of the Company	345	633	(45.5)



Segmental PBIT: Quarter ended 31 December 2021

		Q2 FY2022		Q2 FY2021		Reported PBIT	Core PBIT	
In RM Million	Reported PBIT	Adjustments	Core PBIT	Reported PBIT	Adjustments	Core PBIT	YoY %	YoY %
Industrial	213	-	213	256	1^1	257	(16.8)	(17.1)
Motors	284	-	284	282	-	282	0.7	0.7
Logistics	9	-	9	3	2 ²	5	>100.0	80.0
Healthcare	11	-	11	11	-	11	-	-
Others	7	-	7	319	$(306)^3$	13	(97.8)	(46.2)
Corporate	(21)	-	(21)	(20)	-	(20)	(5.0)	(5.0)
Forex	-	-	-	(8)	8	-	-	-
PBIT	503	-	503	843	(295)	548	(40.3)	(8.2)

Adjustments:

- 1. Fair value loss on financial assets (RM1m)
- 2. Loss on disposal of Jining ports (RM2m)
- 3. Gain on disposal of Tesco (RM294m) and reversal of impairment of equity interest in E&O (RM12m)



Reported Profit: Half-year ended 31 December 2021

In RM Million	1H FY2022	1H FY2021	YoY %
Revenue	21,209	22,120	(4.1)
PBIT	897	1,290	(30.5)
Finance income	24	21	
Finance costs	(66)	(61)	
Profit before tax	855	1,250	(31.6)
Taxation	(213)	(276)	
Profit after tax	642	974	(34.1)
Non-controlling interests	(61)	(60)	
Net profit attributable to owners of the Company	581	914	(36.4)



Core Profit: Half-year ended 31 December 2021

In RM Million	1H FY2022	1H FY2021	YoY %
Reported PBIT	897	1,290	(30.5)
Adjustments			
Fair value loss on financial assets (MES)	-	2	
Loss on disposal of Jining ports	-	2	
Gain on disposal of Tesco	-	(294)	
Reversal of impairment of equity interest in E&O	-	(12)	
Forex gain on settlement of net investment	-	(2)	
Core PBIT	897	986	(9.0)
Net finance costs	(42)	(40)	
Taxation	(213)	(253) ¹	
Non controlling interests	(61)	(60)	
Core Net Profit	581	633	(8.2)

Adjustments:

1. Tax adjustments: Disposal of Tesco (RM22m), Disposal of Jining ports (RM1m)



Segmental PBIT: Half-year ended 31 December 2021

		1H FY2022			1H FY2021		Reported PBIT	Core PBIT
In RM Million	Reported PBIT	Adjustments	Core PBIT	Reported PBIT	Adjustments	Core PBIT	YoY %	YoY %
Industrial	373	-	373	452	2 ¹	454	(17.5)	(17.8)
Motors	511	-	511	505	-	505	1.2	1.2
Logistics	12	-	12	9	22	11	33.3	9.1
Healthcare	24	-	24	25	-	25	(4.0)	(4.0)
Others	11	-	11	332	$(306)^3$	26	(96.7)	(57.7)
Corporate	(34)	-	(34)	(35)	-	(35)	2.9	2.9
Forex	-	-	-	2	(2)	-	-	-
PBIT	897	-	897	1,290	(304)	986	(30.5)	(9.0)

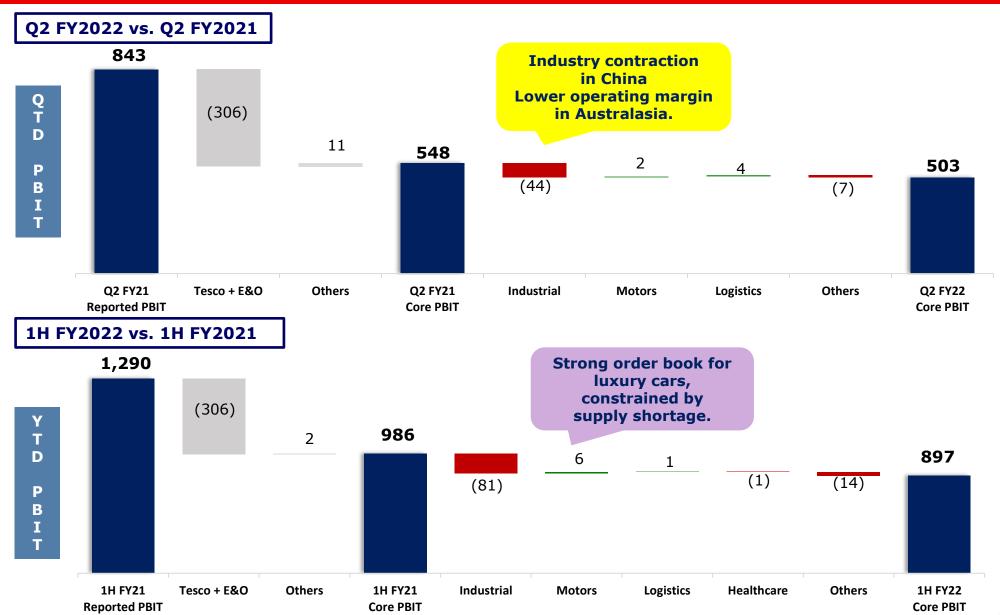
Adjustments:

- 1. Fair value loss on financial assets (RM2m)
- 2. Loss on disposal of Jining ports (RM2m)
- 3. Gain on disposal of Tesco (RM294m) and reversal of impairment of equity interest in E&O (RM12m)

Core and Reported PBIT



Lower core profits mainly from the Industrial operations

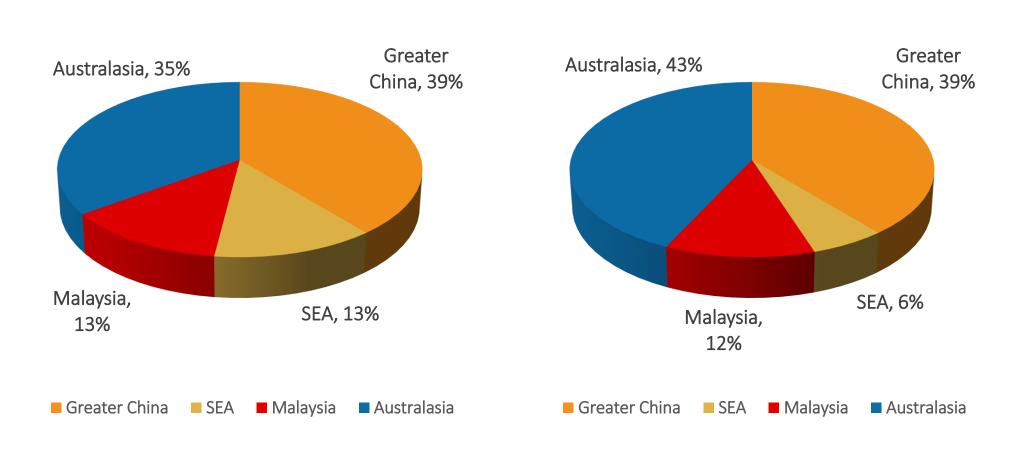






Revenue Breakdown

Core PBIT Breakdown

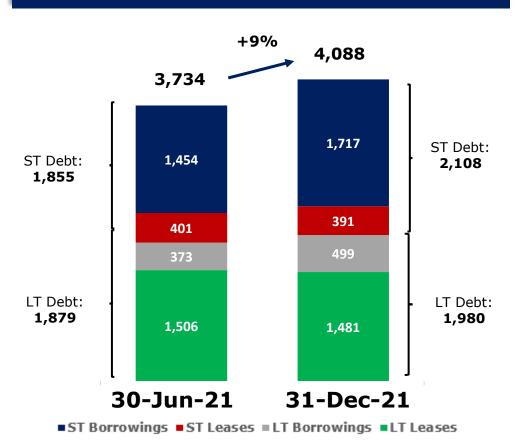




Snapshot of borrowing position as at 31 December 2021

Long Term vs Short Term Debt

Total Debt





RM 4.1bnAs at 31 December 2021

Total Equity

RM16.1bn

0.25xDebt/Equity Ratio

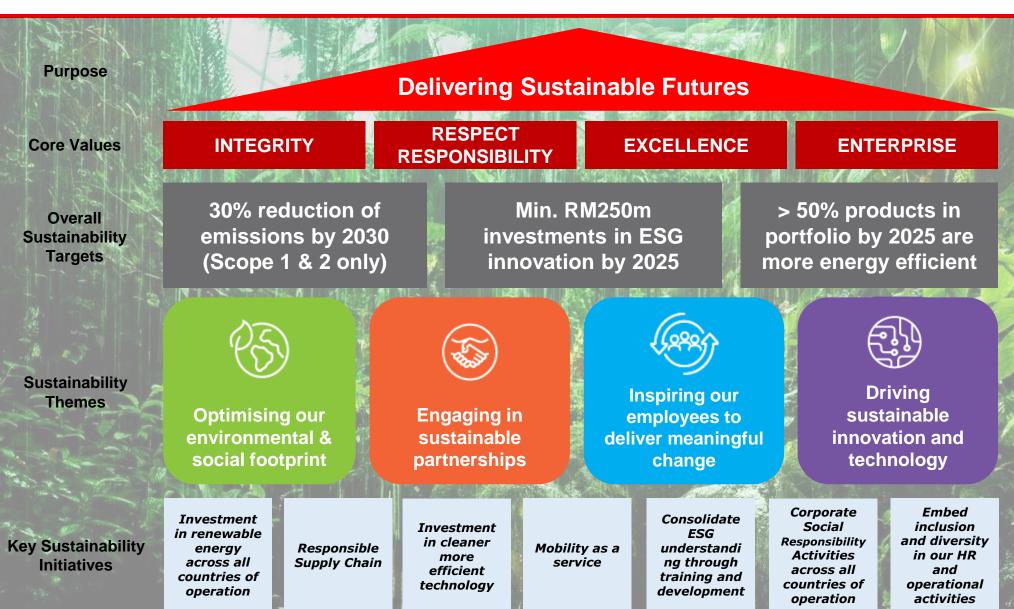
RM2.0bn

Bank balances,
deposits and cash

ESG Framework



Key themes around Environment, Customer Journey and Technology & Innovation





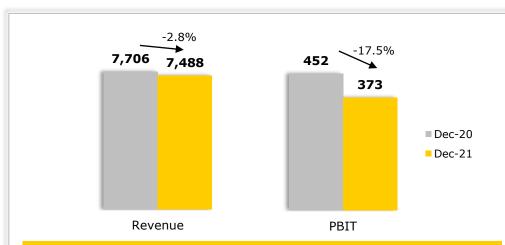
Segmental Results

Industrial Division





Results affected by slowdown in China construction activities and lower margins



In RM Million	1H FY2021	1H FY2022
Australasia	4,470	5,071
China	2,443	1,588
Malaysia	497	472
Singapore & Others	296	357
Total Revenue	7,706	7,488
Australasia	305	289
China	113	48
Malaysia	12	21
Singapore & Others	24	15
Total Core PBIT	454	373
FV Loss on Financial Asset	(2)	-
Total PBIT	452	373
PBIT margin	5.9%	5.0%
Core PBIT margin	5.9%	5.0%
Annualised ROIC	10.6%	8.4%

Australasia

- Higher revenue attributed to strong deliveries for mining and construction equipment in Australia.
- However, profits declined mainly due to lower operating margins.
- Higher contribution from Terra CAT (RM23m vs RM8m) driven by strong equipment sales.
- Salmon Earthmoving profit contribution RM7m (acquired in Oct 2021).

China

- Lower equipment sales volume amidst the slowdown in construction activities.
- The market slowdown had resulted in low rental utilisation thus impacting profitability.

Malaysia

 Higher profits mainly due to the reduction in overheads. The previous corresponding period also included restructuring costs.

Singapore & Others

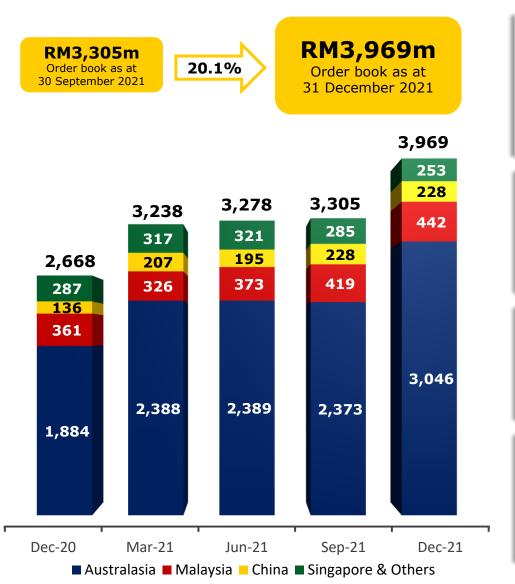
- Higher engine deliveries for data centre projects.
- Profits affected by forex loss on inter company balances and recognition of wage subsidies in the previous corresponding period.

Industrial Outlook





Order book increased by 20% from September 2021 mainly from Australasia





AUSTRALASIA

- Strong order book mainly anchored by the mining equipment segment in Australia.
- Healthy demand for construction equipment in New Zealand.
- The parts segment is subject to supply constraints and pricing adjustments.



CHINA

- Industry volume for excavators continues to face pressure.
- Key machine models and parts are subject to supply chain pressures and extended lead time.



MALAYSIA

- Construction activities are expected to pick up, but sentiment remains cautious amidst the slow revival of mega projects.
- · Sustained order book for petroleum services.



SINGAPORE

- The construction sector remains concerned with labour shortages and rising material costs.
- Continued healthy demand for engines from data centre projects.

Industrial Drivers



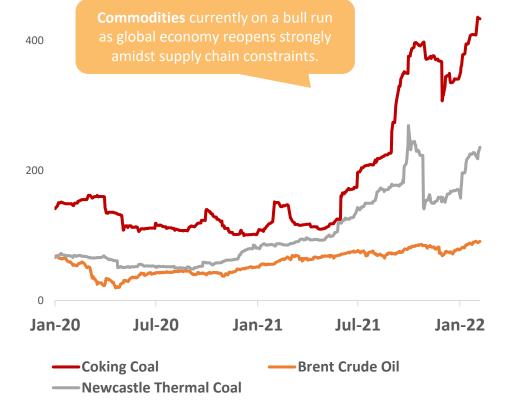


Commodities uptrend to continue as economies reopen

Commodities Upcycle

Coking Coal @ Feb 2022: US\$433/t

Newcastle Thermal Coal @ Feb 2022: US\$230/t Brent Crude Oil @ Feb 2022: US\$92/b



Source: Bloomberg IAC1 – AUS Premium Coking Coal Futures

Positive momentum for Equipment Spend





MET Coal Prices to stay elevated

 Expect a slow unwind of global MET coal prices given supply tightness and a healthy spot demand



Above Miner's Breakeven Curve

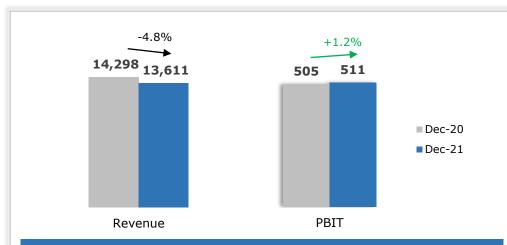
 Current prices are way above Miners' breakeven cost curve ~US\$ 80/ tonne, should spur higher equipment spend

Motors Division









In RM Million	1H FY2021	1H FY2022
China, HK, Macau & Taiwan	7,034	6,739
Southeast Asia	2,657	2,362
Malaysia	2,406	2,157
Australasia	2,201	2,353
Total Revenue	14,298	13,611
China, HK, Macau & Taiwan	316	289
Southeast Asia	41	30
Malaysia	64	91
Australasia	84	101
Total PBIT	505	511
PBIT margin	3.5%	3.8%
Annualised ROIC	14.1%	13.4%

China, HK, Macau & Taiwan

- The China operations more or less maintained their profitability, with lower unit sales (due to shortage of stocks) offset by higher margins.
- HK recorded lower profits mainly due to the recognition of wage subsidies in the previous corresponding period.

Southeast Asia

- Singapore recorded lower profits mainly due to lower passenger vehicle deliveries and recognition of wage subsidies in the previous corresponding period.
- Lower unit sales in Thailand as it was affected by Covid-19 restrictions earlier in the financial year.

Malaysia

- · Lower sales volume from selected brands.
- Despite the lower revenue, profits were higher mainly due to strong results from the assembly and retail operations, higher vehicle margins and reversal of stock provision.

Australasia

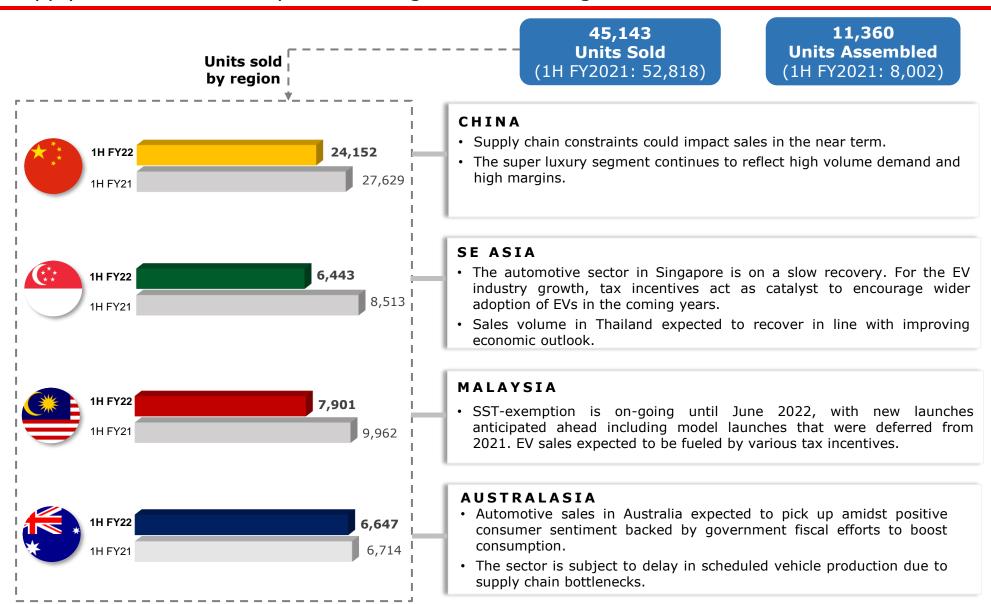
- Strong performance from the commercial vehicle and transport operations in New Zealand.
- The Australian operations were impacted by Covid-19 restrictions earlier in the financial year.

Motors Outlook





Supply chain constraints pose challenges amidst rising demand



Motors: Strong Order Bank





Favorable new car sales momentum as reflected by solid order backlog

Order bank has been increasing MoM

FY2021 unit sales 100,000

YTD FY2022 unit sales **45,000**

New Vehicle Order (2021)



Inventory constraint should improve





Easing auto semi shortage

- Production has been ramping up
- Vehicle inventory supply may increase notably in coming quarters



Exciting EV models (more to come)

■ We sold ~1,000 BEV¹ in China

Motors Outlook



Exciting EV models in 2022





BMW 3 Series Electric China, Malaysia - 2022



BMW iX China, Malaysia - 2022



Volvo XC40 BEV Malaysia - 2022

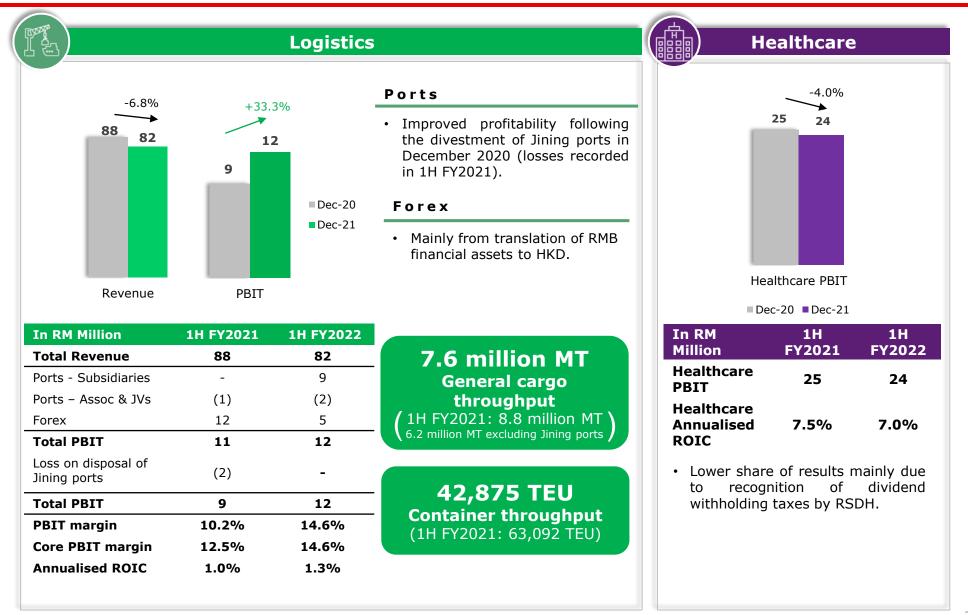


BMW i4 China, Malaysia - 2022₉

Logistics and Healthcare



Logistics – Higher profits from ports operations partly offset by lower foreign exchange gains





Thank you